



**THE 3-TRAILS COMMUNITY IMPROVEMENT DISTRICT  
MINUTES OF THE MEETING OF  
THE BOARD OF DIRECTORS OF THE DISTRICT  
November 15, 2004**

**I. CALL TO ORDER**

The meeting was called to order at 1:08 p.m. at 5912 East Bannister Road, Kansas City, Jackson County, Missouri.

1. Roll Call / Determination of Quorum: Board of Directors Members were present as follows:

Board Members:  
Lou Austin  
Paul Denzer  
Mark Hoyt  
Troy Marquis  
Mary Norman  
Tony Privitera

Director Whitney Kerr, Sr. was absent.

Lou Austin acted as Chairman and Janet Larimer acted as Secretary of the meeting.

Others present:

Charles Renner, Esq., Husch & Eppenberger, District Counsel  
Mike Graf, 6<sup>th</sup> District PIAC  
Carolyn Vellar, 6<sup>th</sup> FOCUS Coordinator

3. Meeting Notice: The meeting notice was certified and attached to these minutes as Exhibit A.
4. Welcome visitors.

**II. OLD BUSINESS:**

- A. Approval of minutes: A motion was made and seconded to approve the meeting minutes for the October 18, 2004 meeting. After discussion the motion was approved.

**III. NEW BUSINESS:**

- A. Special Presentations: None.

**B. Treasurer's Report:**

1. Financial Statement: Mr. Troy Marquis, Treasurer, reviewed the District financial statement through October 31, 2004 (attached to these minutes as Exhibit B). Motion was made and seconded to accept the financial statement as presented. After discussion the motion was unanimously approved.
2. Sales / Real Estate Tax Revenues: None.
3. Insurance: A Motion was made and seconded authorizing Treasurer to renew public officials liability insurance with Land Mark Insurance (Resolution 2004-16). After discussion the motion was unanimously approved.

A motion was made and seconded authorizing Treasurer to renew general liability insurance with MO PERM (Resolution 2004-17). After discussion the motion was unanimously approved.

4. Budget: None.
5. Audit: None.
6. Other: None.

**C. Legal Report:**

1. Petition to Extend District: The petition document is completed except for Exhibits A & E being finalized by Shafer Kline & Warren. No communication from the County Collector.
2. Other: None.

**D. Merchant's Association Report: None.****E. District Manager's Report:**

1. District / Administrative Programs:
  - a. Summary of Activities log: Summary of CID activities has been posted on the web site.
  - b. Web Site: Update will be presented at December meeting.

- c. CID Life Extension & Expansion: District Manager will coordinate finalization of Exhibits A and E. Plan to distribute petitions to Board members prior to December meeting. Will request Board personal assistance in securing property owner signatures.
  - d. South KC Chamber Master Membership: CID can join the Chamber for \$100 as a regular member per Chamber published membership fee schedules. Recommendation will be made at the December meeting.
2. Master Plan – Image & Marketing Program:
- a. 3-Trails Village information brochure: None.
  - b. Master Plan – Village Square: All of the conceptual base planning has been completed.
  - c. Master Plan – 3-Trails Village: None.
3. Maintenance Program (Clean, Green & Secure Committee):
- a. Litter Removal – KCMO Police Community Service: This program is operating very effectively on a once a month schedule.
  - b. Litter Removal – MCSP Program: Will be deferred pending organization of District Merchants Association.
  - c. KCATA Circulator Shuttle: Up and running averaging 20-30 passengers per day.
  - d. Security – CID master plan / program: Will be deferred pending organization of District Merchants Association.
  - e. Business Watch (Armbans, decals, magnetic signs): Will be deferred pending organization of District Merchants Association
  - f. District boundary signs: Will be deferred pending organization of District Merchants Association
  - g. Promotion / Special events: None.
  - h. Landscaping / beautification: None.

- i. Inter-District communication: None.
4. Transportation Program:
- a. 87<sup>th</sup> Street Upgrade & Enhancement: Section 1 per CIMO is on track for construction to start this spring. Section 2 is in preliminary design with construction scheduled for 2006 and 2007.
  - b. Bannister Road Upgrade & Enhancement: Bannister Road from State Line to I-435 will possibly be transferred from MODOT to City jurisdiction. After this has been finalized we can go forward with locating funding sources for the feasibility report recommendations. PIAC may be able to assist some..
  - c. 3-Trails Transit Station: Project on hold pending development proposal(s) affecting the Bannister Mall.
  - d. 3-Trails Shuttle: See E(3)( c) this section.
  - e. 3-Trails Corridor: None.
5. Investment Program:
- a. Fire Station No. 41 Relocation: See E (7)(a) below.
  - b. Village Square: None.
  - c. Federal STP Grant (\$260,000): None.
  - d. Federal National Park Service Grant (\$7,600): None.
  - e. Federal CMAC Grant (\$368,000): None.
  - f. KCMO PIAC Grant (\$500,000): None.
  - g. Federal Enhancement Grant (\$210,000): Will not be granted to CID – funds were allocated to MODOT for construction of the trail box under highway 71. Higher priority than CID trail segment.
  - h. Hillcrest Road Street Trees Enhancement Project: None.
6. Investment Program -- Infrastructure & Other:
- a. IP-1. Fires Station #41 Relocation: See E(7)(a) below.
  - b. IP – 2. Village Square: None.

7. Pending & Follow-up items:
- a. Ref. (T-3A) - 93<sup>rd</sup> Street Roundabouts and (IP-1) Fire Station 41 relocation: Fire Department has accepted Wallwork roundabout engineering. Project to start January or February 2005. 3 choices to fund roundabout on Hillcrest Road. 1. PIAC application for \$1.5 mil. from City wide and/or strategic neighborhood reserve fund. 2. Reallocate funds from KCMO 6<sup>th</sup> District PIAC \$500,000 grant for transit station (postponing the Transit Station) or 3. Additional 6<sup>th</sup> District PIAC funds and/or CID funds. Project will require some level of funding from the CID - \$100,000 at a minimum to as much as \$400,000 in a worst case scenario assuming existing \$500,000 6<sup>th</sup> District PIAC can be reallocated to roundabout project. Director Privitera will review specific scope of work and costs from Patti Banks design team and make recommendation to Board.
  - b. General review: Bannister Mall has two investors currently interested in the property with two different visions for development.
8. Request(s) for Action: None.

**F. Other:**

1. Communication:
  - a. District Manager submitted copies of his daily CID activities log as information to the Board. Could serve as basis for District manager job description and/or RFP for the position should Board elect to hire out this position. South Chamber may be managing the new Martin City CID. If it does copy of the agreement will be provided as information to Board. Logs will be submitted to Board on monthly basis to insure Board informed of District Manager's daily activities on behalf of CID.
  - b. Next regular Board meeting: December 20, 2004 @ 1PM, 5912 E. Bannister Road.
2. Presentations: None.
3. Update: None.

**G. Public comments and communications: None.**

**H. Adjournment**

1. Upon motion duly made, seconded, and unanimously approved, the meeting was adjourned.

**I. List of Exhibits**

1. Exhibit A – Meeting Notice
2. Exhibit B – October 2004 Financial Statement

**EXHIBIT A**  
**NOTICE & AGENDA**  
**Meeting of the Board of Directors**  
**3-Trails Community Improvement District**

Date: *November 15, 2004*

Time: 1:00 p.m.

Place: 5912 East Bannister Road  
Kansas City, Jackson County, Missouri

**I. CALL TO ORDER**

- A. Roll Call / Determination of Quorum
- B. Meeting notice certification
- C. Welcome / Meeting Protocols

**II. OLD BUSINESS**

- A. Approval of minutes:

**III. NEW BUSINESS**

- A. Special Presentations & Business:

- 1. None

- B. Treasurer's Report:

- 1. Financial Statements
- 2. Sales and Real Estate Tax
- 3. Insurance
- 4. Budget
- 5. Audit
- 6. Other: Resolution 2004 -- 16 - Authorizing Treasurer to renew Public Officials Liability Insurance with Land Mark Insurance.  
Resolution 2004 - 17 - Authorizing Treasurer to renew general liability insurance with MO PERM.

- C. Legal Report:

- 1. Petition to Extend District - Update
- 2. Other:

- D. Merchant's Association Report:

- 1. Summary of Activities

- E. District Manager's Report:

- 1. District / Administrative Programs
  - a. Summary of Activities log.
  - b. Web Site.
  - c. CID Life Extension & Expansion.
  - d. South KC Chamber Master Membership



2. Master Plan – Image & Marketing Program
  - a. 3-Trails Village information brochure
  - b. Master Plan – Village Square
  - c. Master Plan 3-Trails Village
  
3. Maintenance Program (Clean, Green & Secure Committtce)
  - a. Litter Removal - KCMO Police Community Service
  - b. Litter Removal - MCSP Program
  - c. Security - CID master plan / program
  - d. Business Watch (Armbands, decals, magnetic signs)
  - e. District boundary signs
  - f. Promotion / Special events
  - g. Landscaping / beautification
  
4. Transportation Program
  - a. Project T-1A - 87<sup>th</sup> Street section 1– (Bruce Watkins to Denver)
  - b. Project T-1B - 87<sup>th</sup> Street section 2– (Denver to Newton Avenue)
  - c. Project T-2A - Bannister Road - (Highway 71 to I-435)
  - d. Project T-2B - Bannister Road - (I-435 to White Avenue)
  - e. Project T-3A - Hillcrest Road - (93<sup>rd</sup> Street Roundabouts)
  - f. Project T-4 - 93<sup>rd</sup> Street - (Hillcrest Road to KCS RR)
  - g. Project T-5 - 3-Trails Transit Station & Village Square
  - h. Project T-6A - 3-Trails Corridor East Branch (Hillcrest Road to KCS RR)
  - i. Project T-6B - 3-Trails Corridor West Branch (I-435 to Hillcrest Road)
  - j. Project T-7 - 3-Trails Shuttle
  - k. Project T-8 - CID/ Johnson County, Kansas Bannister Road bus service
  
5. Investment Program - Grants
  - a. Grant 1. (\$368,000) Federal – CMAQ (Thru KCATA)  
For: Engineering / Design / Construction – 3-Trails Transit Station
  - b. Grant 2. (\$500,000) KCMO PIAC – 6<sup>th</sup> District  
For: Engineering / Design / Construction - 3-Trails Transit Station and 3-Trails Corridor linkage
  - c. Grant 3. (\$260,000) Federal – STP  
For: Construction – 3-Trails Corridor East Branch (Hillcrest Road to KCS RR)
  - d. Grant 4. (\$7,600) Federal - National Park Service (Thru 3-Trails West, Inc.)  
For: Engineering / Design – 3-Trails Corridor East Branch
  - e. Grant 5. (\$210,000) Federal-Enhancement  
For: Construction - 3-Trails Corridor West Branch (I-435 to Hillcrest Road)
  - f. Grant 6. (\$5000,000) Federal - CMAQ (Thru KCATA)  
For: Engineering/Design/Construction - 3-Trails Transit Station
  - g. Grant 7. (\$33,750) KCMO - Capital Improvement Bonds (Thru KCMO Parks)  
For: Street trees infill on Hillcrest Road, Bannister Road to 87<sup>th</sup> Street

h. Grant 8. (\$1,500,000) KCMO – PIAC City Wide  
For: Roundabouts @ 93<sup>rd</sup>/Hillcrest, Transit Station & Trail West.

6. Investment Program – Infrastructure & Other

- a. IP-1. Fire Station #41 Relocation
- b. IP-2. Village Square

7. Pending, Follow-up and Update items

- a. Ref. Item 4(c) – Project (T-3A) -- 93<sup>rd</sup> Street Roundabouts and  
Item 6(a) –Project (IP-1) – Fire Station 41 relocation

8. Request(s) for Action

ITEM: None

RECOMMENDATION:

- 1. N/A
- 2. N/A

FUNDS REQUESTED: None

F. Other:

1. Communication:

- a. Next Board meeting: December 20, 2004 @ 1PM, 5912 E. Bannister Road.

2. Presentations (Regular):

- a. None

F. Public comments and communications:

**ADJOURNMENT**

I certify that a copy of this agenda and notice of meeting of the Board of Directors of the 3-Trails Improvement District was posted on the door of the District's office at 5912 East Bannister Road, Kansas City, Missouri 64134 at 5 AM/PM on November, 2004.

By: \_\_\_\_\_

Name Printed: LOU AUSTIN, CHAIRMAN  
For: 3-Trails Community Improvement District

**NOTICE TO THE PUBLIC:**

At the end of each Board Meeting members of the public shall have the opportunity to share their opinions and communications with the CID Board of Directors. Comments are limited to two minutes per person. Speakers may comment (not debate or argue) on agenda items or other issues reasonably relating to economic development and revitalization within the District and surrounding community. Comments should address the Board of Directors as a whole and not individual members. No complaints will be allowed that are directed at any individual connected with the District. Comments will not be allowed that are defamatory, abusive or vulgar.

### 3 Trails Community Improvement District Financial Summary

To: 3 Trails CID Board of Directors  
 From: Troy M. Marquis, Treasurer  
 Date: November 15, 2004  
 Subject: CID Financial Summary through October 31, 2004

**Overview:** Through the remainder of the CID's 3 year life cycle (ending July 7, 2005), there is approximately **\$345,277** available at the Board's discretion after all committed projects and future administrative expenses are paid.

Cash balance as of October 31, 2004	\$284,274
Less: Outstanding commitments & liabilities	(\$191,313)
Current unrestricted funds	\$92,961
Projected revenue expected through July 7, 2005	\$341,035
Less: Projected expense expected through July 7, 2005	(\$88,719)
<b>Estimate of cash available for future programs</b>	<b>\$345,277</b>

**Commitments:** No financial Commitments were made at last month's Board Meeting.

**Financial Reports Enclosed:**

Treasurer's Report Memo  
 Balance Sheet  
 Statement of Revenues and Expenses (Current Fiscal Year)  
 Departmental Detail for the Administrative and Program Department

**To:** 3 Trails CID Board of Directors  
**From:** **Troy Marquis, Treasurer**  
**CC:** Charles Renner, Janet Larimer  
**Date:** November 15, 2004  
**Re:** Treasurer's Report

---

**Financial Report:**

The Net Revenues and Expenses for the month were \$8,274 which was \$2,035 worse than budget. For the six month's ending October 31, 2004, the Net Revenues and Expenses totaled (\$51,040) which was \$25,995 worse than budget. Administrative Department Income totaled \$8,814 for the month which was \$1,495 worse than budget and \$27,735 for the first six months which was \$38,220 worse than budget; while Program Department Income totaled (\$540) for the month which was \$540 worse than budget and (\$78,775) for the first six months of the fiscal year which was \$12,225 better than budget.

**Administrative Department:**

For the month, we received sales tax deposits from the State of Missouri totaling \$22,598 which was worse than budget by \$2,402. Expenses totaled \$13,965 which was \$726 better than budget. Four primary items that account for this month's variance were positive variances in professional fees (\$2,000) and dues and subscriptions (\$3,000) offset by negative variances in legal fees (\$2,973) and other expenses (\$1,424). We anticipated spending \$2,000 for web updates and paying \$3,000 for a quarterly membership to the South Kansas City Chamber. Neither of these items occurred in the October. Legal fees were higher than anticipated along with two payments to Patti Banks for Village Square planning that was not budgeted.

Year-to-date, sales tax receipts were \$11,767 below budget. Expenses were higher than budget by \$29,931 mainly due to three items: (1) anticipated costs associated with the Shuttle Bus -- \$22,000, (2) web site enhancements -- \$4,575 and (3) higher legal fees -- \$3,703.

**Program Department:**

There were not any significant variances for the month. Year-to-date, the variances are mainly related to Program V -- 3 Trails Corridor Installation for \$65,000 and the costs incurred under Program IV -- Clean, Green and Secure for \$13,424 offset by the Transit Station funds (\$91,000) which have not yet been expended.

If, upon review, you have any questions or would like to discuss further, please feel free to call me at 913-383-4527.

**3 TRAILS COMMUNITY IMPROVEMENT DISTRICT  
BALANCE SHEETS  
AS OF**

<u>ASSETS</u>	<u>October 31, 2004</u>	<u>April 30, 2004</u>
<b>CASH AND CASH EQUIVALENTS</b>		
Checking Account	84,274	243,629
Savings Account	-	-
Certificate of Deposit	200,000	-
Other	-	-
	<u>284,274</u>	<u>243,629</u>
<b>PROPERTY &amp; EQUIPMENT</b>		
Furniture & Fixtures	-	-
Office Equipment	-	-
Other	-	-
	<u>-</u>	<u>-</u>
<b>REAL ESTATE</b>		
Easements	-	-
Land	-	-
Other	-	-
	<u>-</u>	<u>-</u>
<b>OTHER ASSETS</b>		
A/R Miscellaneous	7,357	15,514
Prepaid Expenses	2,600	-
	<u>9,957</u>	<u>15,514</u>
<b>TOTAL ASSETS</b>	<u>294,231</u>	<u>259,143</u>
<b>LIABILITIES &amp; NET ASSETS</b>		
<b>LIABILITIES</b>		
Accounts Payable	-	-
Line of Credit - Hillcrest Bank	-	-
Accrued Expenses	6,973	3,570
Reserve for Encumbrances		
Website Services	4,575	
Armbands and Decals	2,100	
Shuttle Service	22,000	
Transit Station Environmental Study	1,000	
	<u>29,675</u>	<u>11,950</u>
Reserve for Earmarked Funds		
Transit Station Remainder	88,000	
3 Trails Corridor Installation	65,000	
Shafer Kline & Warren	1,665	
	<u>154,665</u>	<u>89,665</u>
<b>TOTAL LIABILITIES</b>	191,313	105,185
<b>NET ASSETS</b>		
Retained Earnings	153,958	51,277
Current Period Revenues and Expenses	(51,040)	102,681
<b>TOTAL NET ASSETS</b>	102,918	153,958
<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<u>294,231</u>	<u>259,143</u>

**3 TRAILS COMMUNITY IMPROVEMENT DISTRICT  
SUMMARY OF REVENUES AND EXPENSES  
FOR THE PERIOD ENDED**

	<u>October 31, 2004</u>	<u>April 30, 2004</u>
<b>ADMINISTRATIVE DEPARTMENT</b>		
Revenue	117,746	329,999
Expense	90,011	123,285
	<u>27,735</u>	<u>206,714</u>
<b>ADMINISTRATIVE INCOME</b>	<u>27,735</u>	<u>206,714</u>
<b>PROGRAMS</b>		
Program Grant Income	200	27,700
Program Expenditures	78,975	131,733
	<u>(78,775)</u>	<u>(104,033)</u>
<b>PROGRAM INCOME</b>	<u>(78,775)</u>	<u>(104,033)</u>
<b>TOTAL OF REVENUE &amp; EXPENSES</b>	<u>(51,040)</u>	<u>102,681</u>

**3 TRAILS COMMUNITY IMPROVEMENT DISTRICT**

**REVENUES AND EXPENSES**

	Current Month			Year to Date			Inception to Date		
	October 04			May 04-October 04			Jul 02-October 04		
	Actual	Committed	Variance	Actual	Committed	Variance	Actual	Committed	Variance
<b>ADMINISTRATIVE DEPARTMENT</b>									
<b>REVENUE</b>									
Property Tax Revenue	-	-	-	2,745	-	2,745	294,738	365,000	(70,262)
Sales Tax Revenue	22,598	25,000	(2,402)	114,233	126,000	(11,767)	360,630	354,820	5,810
Interest Income	181	-	181	768	35	733	838	35	803
Donations	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
<b>TOTAL REVENUE</b>	<b>22,779</b>	<b>25,000</b>	<b>(2,221)</b>	<b>117,746</b>	<b>126,035</b>	<b>(8,289)</b>	<b>656,206</b>	<b>719,855</b>	<b>(63,649)</b>
<b>EXPENSES</b>									
Accounting & Auditing	-	-	-	4,200	4,000	(200)	8,200	24,000	15,800
Administrative Fees	-	-	-	-	-	-	-	-	-
Advertising	-	-	-	-	-	-	703	-	(703)
Borrowings Repaid	-	-	-	-	-	-	-	3,000	3,000
Business Development	-	-	-	-	-	-	-	-	-
Conferences & Meetings	-	-	-	-	-	-	-	-	-
Consulting Fees	-	-	-	-	-	-	-	-	-
Contract Services	105	106	1	27,205	636	(26,569)	44,905	52,636	7,731
Dues & Subscriptions	-	3,000	3,000	3,000	6,000	3,000	20,000	26,000	6,000
Electricity	255	300	45	1,678	1,800	122	5,882	4,770	(1,112)
Furniture & Equipment	-	-	-	-	-	-	1,139	1,000	(139)
Gas	-	60	60	179	360	181	2,095	1,930	(165)
Insurance - Public Officials	-	-	-	-	-	-	5,860	4,000	(1,860)
Insurance - General Liability, E&O	-	-	-	-	-	-	17,447	11,700	(5,747)
Interest Expense	-	-	-	-	-	-	467	1,525	1,058
Leased Equipment	-	-	-	-	-	-	-	-	-
Legal Fees	6,973	4,000	(2,973)	27,703	24,000	(3,703)	144,421	102,074	(42,347)
Licenses, Fees & Permits	-	-	-	100	300	200	645	905	260
Meals & Entertainment	-	-	-	-	-	-	128	-	(128)
Memberships	-	-	-	-	-	-	-	-	-
Newsletter	-	-	-	-	-	-	90	-	(90)
Office Rent	2,600	2,600	-	15,601	15,234	(367)	44,288	49,470	5,182
Office Supplies	-	50	50	320	300	(20)	1,254	2,150	896
Other	3,974	2,550	(1,424)	6,091	5,300	(791)	6,342	6,150	(192)
Postage & Delivery	58	25	(33)	169	150	(19)	370	8,450	8,080
Printing	-	-	-	-	-	-	-	-	-
Professional Services	-	2,000	2,000	3,765	2,000	(1,765)	29,184	43,712	14,528
Program / Events	-	-	-	-	-	-	5,073	5,000	(73)
Signs & Directories	-	-	-	-	-	-	1,989	1,750	(239)
Start Up Costs	-	-	-	-	-	-	29,978	35,186	5,208
Telephone	-	-	-	-	-	-	-	300	300
Travel	-	-	-	-	-	-	-	-	-
Wages	-	-	-	-	-	-	-	1,920	1,920
Wages - Payroll Taxes	-	-	-	-	-	-	-	300	300
Wages - Costs / Benefits	-	-	-	-	-	-	-	-	-
Water	-	-	-	-	-	-	-	175	175
<b>TOTAL EXPENSE</b>	<b>13,965</b>	<b>14,691</b>	<b>726</b>	<b>90,011</b>	<b>60,080</b>	<b>(29,931)</b>	<b>370,480</b>	<b>388,103</b>	<b>17,623</b>
<b>ADMINISTRATIVE INCOME</b>	<b>8,814</b>	<b>10,309</b>	<b>(1,495)</b>	<b>27,735</b>	<b>65,955</b>	<b>(38,220)</b>	<b>285,726</b>	<b>331,752</b>	<b>(46,026)</b>

**3 TRAILS COMMUNITY IMPROVEMENT DISTRICT**

**REVENUES AND EXPENSES**

	Current Month			Year to Date			Inception to Date		
	October 04			May 04-October 04			Jul 02-October 04		
	Actual	Committed	Variance	Actual	Committed	Variance	Actual	Committed	Variance
<b>GRANT INCOME</b>									
Program I - Transit Station									
Direct Grant Income	-	-	-	-	-	-	-	-	-
3rd Party Grant Income	-	-	-	-	-	-	16,000	-	16,000
Program II - 87 Street Ph IV Feasibility									
Direct Grant Income	-	-	-	-	-	-	5,000	-	5,000
3rd Party Grant Income	-	-	-	-	-	-	-	-	-
Program III - Bannister Road Feasibility									
Direct Grant Income	-	-	-	200	-	200	6,900	-	6,900
3rd Party Grant Income	-	-	-	-	-	-	-	-	-
Program IV - Clean, Green & Secure									
Direct Grant Income	-	-	-	-	-	-	-	-	-
3rd Party Grant Income	-	-	-	-	-	-	-	-	-
Program V - 3 Trails Corridor Installation									
Direct Grant Income	-	-	-	-	-	-	-	-	-
3rd Party Grant Income	-	-	-	-	-	-	-	-	-
<b>TOTAL GRANT REVENUE</b>	-	-	-	200	-	200	27,900	-	27,900
<b>PROGRAM EXPENDITURES</b>									
Program I - Transit Station									
Direct Project Expenses	-	-	-	-	91,000	91,000	4,000	91,000	87,000
3rd Party Grant Expenses	-	-	-	-	-	-	16,000	-	(16,000)
Earmarked Expenses	-	-	-	-	-	-	88,000	-	(88,000)
Program II - 87 Street Ph IV Feasibility									
Direct Project Expenses	-	-	-	83	-	(83)	12,866	-	(12,866)
3rd Party Grant Expenses	-	-	-	-	-	-	-	-	-
Earmarked Expenses	-	-	-	-	-	-	-	-	-
Program III - Bannister Road Feasibility									
Direct Project Expenses	-	-	-	468	-	(468)	11,418	-	(11,418)
3rd Party Grant Expenses	-	-	-	-	-	-	-	-	-
Earmarked Expenses	-	-	-	-	-	-	-	-	-
Program IV - Clean, Green & Secure									
Direct Project Expenses	540	-	(540)	13,424	-	(13,424)	13,424	-	(13,424)
3rd Party Grant Expenses	-	-	-	-	-	-	-	-	-
Earmarked Expenses	-	-	-	-	-	-	-	-	-
Program V - 3 Trails Corridor Installation									
Direct Project Expenses	-	-	-	65,000	-	(65,000)	65,000	-	(65,000)
3rd Party Grant Expenses	-	-	-	-	-	-	-	-	-
Earmarked Expenses	-	-	-	-	-	-	-	-	-
<b>TOTAL PROGRAM EXPENDITURES</b>	540	-	(540)	78,975	91,000	12,025	210,708	91,000	(119,708)
<b>NET PROGRAM INCOME</b>	(540)	-	(540)	(78,775)	(91,000)	12,225	(182,808)	(91,000)	(91,808)
<b>TOTAL OF REVENUE AND EXPENSES</b>	8,274	10,309	(2,035)	(51,040)	(25,045)	(25,995)	102,918	240,752	(137,834)